

Appendix 3: Capital Programme – 2024/25 Outturn

Capital Scheme	Original Budget 2024/25	Latest Budget 2024/25	Actual Spend 2024/25	Y/E Outturn Variance
	£	£	£	£
General Fund Capital Programme				
City & Citizens Services Directorate				
Community & Citizen Services Projects				
Upgrade Existing Tennis Courts	-	148,000	127,569	20,431
Rose Hill Community Centre - Parking	-	-	-	-
Leys Youth Hub	-	667,606	609,067	58,539
Leisure Invest to Save - Leisure Contract	2,400,000	1,730,000	1,726,563	3,437
Solar PV & LEDS – Barton LC (Sport England)	-	105,373	105,313	60
East Oxford Community Centre	4,223,967	3,531,992	3,337,323	194,669
Bullingdon Community Centre	-	63,158	132,742	(69,584)
Hinksey Pool Liner Replacement	-	-	-	-
Street Sports Lighting Upgrade	-	69,000	69,000	-
Community & Citizen Services Projects	6,623,967	6,315,129	6,107,577	207,552
Community Safety Projects				
Bodycams for Community Safety Team	-	23,000	26,806	(3,806)
Community Safety Projects Total	-	23,000	26,806	(3,806)
Housing Services Projects				
Replace or refurbish Lifts	140,000	86,000	18,206	67,794
Floyds Row Refurbishment	48,283	-	12,239	(12,239)
National Homelessness Property Fund	-	157,664	157,664	-
Roken House	-	95,556	(83,203)	178,759
Housing Services Projects Total	188,283	339,220	104,907	234,314
Information & Technology Projects				
ICT Software and Licences	245,000	245,000	402,357	(157,357)
CRM Lagan Replacement	-	52,268	22,609	29,659
End-Point Devices (Desktops/Laptops)	150,000	354,367	241,910	112,457
Telephony Device Refresh	60,000	33,690	111,400	(77,710)
Windows 2008 Server Replacement	-	-	(4,910)	4,910
Business Process Automation Full Rollout	-	-	2,611	(2,611)
Forms Engine Replacement	-	-	-	-
Telephony Contract Replacement	-	-	31,600	(31,600)
Capitalised ICT Projects	163,200	615,646	693,598	(77,952)
Website Redesign	-	-	-	-
ICT - QL Exploitation Programme	256,000	178,125	160,626	17,499
ICT - replacing Netcall contact centre telephony	-	29,469	34,284	(4,815)
ICT - replacing Uniform (building control and	100,000	100,000	16,070	83,931
ICT - Extension of existing Alemba case	-	-	-	-
ICT - Replacement of IKEN - L&G case management	-	67,500	48,210	19,290
ICT - Replacement of ArcGIS geospatial mapping	-	-	-	-
ICT - Information @ Work major upgrade	3,000	18,000	18,480	(480)
ICT - Redesign of Council Website	-	-	-	-
ICT - Refresh of content and taxonomy of the	25,000	100,914	77,528	23,386
Third-party consultancy for Azure Active	135,000	242,000	32,666	209,334
I@W renewal or replacement	300,000	300,000	45,665	254,335
Cyber security monitoring and response service	115,000	115,000	-	115,000
Upgrade/replace Kirona DRS (this is an ODS	75,000	-	23,443	(23,443)
Windows security server upgrades	75,000	75,000	21,551	53,449
Migration of Mod.gov	90,000	-	53,951	(53,951)
Migration of SCC to cloud hosted alternatives	107,000	-	-	-
Replacement of Uniform IDOX (additional	25,000	-	-	-
Online forms development (2x resources to	160,000	160,000	9,080	150,920
ICT - feasibility	-	180,000	-	180,000
Information & Technology Projects Total	2,084,200	2,866,979	2,042,728	824,251
City & Citizens Services Directorate Total	8,896,450	9,544,328	8,282,017	1,262,311

Capital Scheme	Original Budget 2024/25	Latest Budget 2024/25	Actual Spend 2024/25	Y/E Outturn Variance
	£	£	£	£
General Fund Capital Programme				
PLACE Directorate				
Corporate Property Projects				
Conversion of stored water system to mains at	130,000	-	-	-
Leisure infrastructure life cycle investment	-	240,000	232,166	7,834
Leisure Centre Capital Works & Replacements	200,000	171,000	206,722	(35,722)
Community Centres Capital Works &	430,000	-	78,884	(78,884)
Hinksey Splash	18,385	370,000	337,837	32,163
Planned Building Improvements	750,000	501,982	130,049	371,934
Community Centres	-	-	-	-
Gloucester Green Car Park (H&S)	300,000	370,730	51,261	319,469
Capital Works at Covered Market	200,000	25,395	50,781	(25,386)
Old Gas Works Bridges	1,000,000	1,692,357	1,378,810	313,546
Covered Market Roof Works (Capitalised Planned)	525,000	-	-	-
Town Hall Dry Risers	-	-	35,803	(35,803)
Covered Market Masterplan	-	-	-	-
Regeneration Property	-	3,402	-	3,402
Port Meadow Moorings	-	10,000	14,185	(4,185)
City Centre Restart (CIL Funded)	-	39,324	248	39,076
Asset Surveys	-	225	25,474	(25,249)
Town Hall Options	-	5,000	4,709	291
New Burial Space	-	199,000	229,364	(30,364)
Court Place Farm and Blackbird Leys Bowling	-	-	221	(221)
Enabling works - Decarbonisation Project	-	-	-	-
Stock condition surveys (including bridge works)	500,000	25,000	48,391	(23,391)
Town Hall Relocation	-	55,000	68,791	(13,791)
Repairs to 2-4 Gloucester Street and 24-26 George	-	1,251	37,730	(36,479)
Tumbling Bay Embankment Works	-	20,001	39,720	(19,719)
Bus Shelters	-	21,922	21,922	-
HSBC Options	-	12,000	6,273	5,727
Covered Market masterplan and enabling works	1,513,991	436,955	456,705	(19,750)
Waterways - Condition Survey / Long Bridges	355,000	354,658	345,418	9,239
Works Town Hall	1,500,000	412,000	508,224	(96,224)
Redbridge Masterplan	-	107,245	107,675	(430)
Network infrastructure installations (utilities,	40,000	-	-	-
Waterways investment	500,000	-	-	-
Stone walls & Railing programme	100,000	40,000	78,131	(38,131)
Broad street roofing & Facade project	2,000,000	10,000	28,753	(18,753)
Fire Risk Assessment programme works	50,000	50,000	55,829	(5,829)
Bridge investment work	500,000	19,072	51,131	(32,059)
M&E Capital budget to fund capital replacement	150,000	94,945	77,685	17,260
ICT - Asset Management System	318,662	150,000	119,686	30,314
General Fund Capital Reserve (SCS works &	1,000,000	50,000	-	50,000
Corporate Property Projects Total	12,081,038	5,488,463	4,828,575	659,889
Economy, Regeneration & Sustainability				
City Wide Cycling Infrastructure Contribution	60,000	82,000	23,665	58,335
R & D Feasibility Fund	500,000	137,215	-	137,215
Car Parking Oxpens	-	-	-	-
Jericho Community Centre	-	-	-	-
Seacourt Park & Ride Extension	-	500	500	-
Cave Street Development (Standingford House)	-	194,134	146,851	47,283
1-3 George Street	-	30,000	156,328	(126,329)
Future Options for City Centre Land (Odeon)	-	87,000	174,076	(87,076)
Diamond Place Redevelopment	-	3,768	4,410	(643)
Osney Mead Path Works (HIF)	564,914	1,398,635	6,351	1,392,285
Oxford Ice Rink Development	-	36,704	30,140	6,564
Oxford Station Feasibility	-	28,214	34,207	(5,993)
Osney Bridge (Growth Deal)	7,184,694	985,961	620,305	365,657
City Cycle Schemes (Growth Deal)	-	32,000	76,374	(44,373)
Greenways Cycling Project	-	92,250	76,736	15,514
CIL Feasibility	-	43,350	-	43,350

Capital Scheme	Original Budget 2024/25	Latest Budget 2024/25	Actual Spend 2024/25	Y/E Outturn Variance
	£	£	£	£
General Fund Capital Programme				
PLACE Directorate				
Economy, Regeneration & Sustainability				
Meanwhile In Oxfordshire	-	-	2,369	(2,369)
Coach Parking Feasibility	-	20,000	152	19,848
City Centre Public Realm (Kiosks Project)	179,987	201,034	146,355	54,679
St Michael's Street Levelling Works	168,817	253,027	90,527	162,500
Ice Rink Car Parking	100,000	16,066	15,189	877
Oxford Flood Alleviation HIF Contribution	-	-	-	-
Cowley Branch Line Full Business Case	1,689,183	3,145,000	3,142,945	2,055
Templars Square (GF Element)	-	-	3,634	(3,634)
Floyds Row (Feasibility 2024)	1,050,000	27,000	25,748	1,252
TH Archive Scanning Project	-	65,000	64,317	683
42&46a George St - Feasibility	323,000	61,000	38,576	22,424
Regeneration Property Purchase/Odeon	-	-	998	(998)
Bury Knowle House	-	41,000	-	41,000
Union Street Car Park	-	10,500	13,663	(3,163)
Redbridge Paddock Moorings - Feasibility	-	10,000	-	10,000
City Centre Income Strip - Feasibility	-	60,000	-	60,000
Magdalen Woods Pathway	-	65,955	325	65,630
Blackbird Leys Regeneration (GF Element)	5,586,876	7,094,014	7,122,561	(28,547)
UK Shared Prosperity Fund Investment Plan	65,000	371,817	-	371,817
Brownfield Land Release Fund (BLRF)	-	340,213	170,520	169,693
ZEZ Phase 1 Feasibility	-	-	-	-
Oxford and Abingdon Flood Alleviation Scheme	-	-	962	(962)
Go Ultra Low Oxford - On Street	-	494,706	-	494,706
Go Ultra Low Oxford - Taxis	-	38,327	18,113	20,213
Decarbonisation Fund - OCC element	-	105,142	-	105,142
Leisure Centre LED Lighting Feasibility	-	3,840	3,840	-
Biodiversity Net Gain (Feasibility)	-	45,000	-	45,000
Depot Rationalisation	-	266,645	152	266,493
Economy, Regeneration & Sustainability Total	17,472,471	15,887,018	12,210,889	3,676,129
Housing Supply (Delivery) Projects				
Barton Park - Purchase by Council	11,051,609	5,844,583	5,623,193	221,390
Housing Company Loans (excl Barton Park)	14,051,609	1,500,000	-	1,500,000
Barton Park - loan to OCHL	-	5,844,583	5,844,583	(1)
Affordable Housing Supply	1,958,000	128,000	-	128,000
Growth Deal Registered Provider Payments	272,000	-	-	-
Northern Gateway (Oxford North)	-	-	2,218	(2,218)
Housing Supply Projects Total	27,333,218	13,317,166	11,469,995	1,847,171
Planning & Regulatory Projects				
Essential Repairs Grant	15,000	10,000	5,000	5,000
Disabled Facilities Grants	1,200,000	1,800,000	1,833,512	(33,512)
Additional DFG Funding CLOSED	-	0	(2,439)	2,439
Controlled Parking Zones	-	70,000	-	70,000
Planning & Regulatory Projects Total	1,215,000	1,880,000	1,836,073	43,927
PLACE Directorate Total	58,101,727	36,572,647	30,345,532	6,227,115

Capital Scheme	Original Budget 2024/25	Latest Budget 2024/25	Actual Spend 2024/25	Y/E Outturn Variance
	£	£	£	£
General Fund Capital Programme				
Corporate Services Directorate				
Financial Services Projects				
Agresso Update	-	-	-	-
ICT - Open Revenue Cloud Migration	50,000	-	8,975	(8,975)
ICT - Agresso upgrade and migration to Cloud	-	(0)	42,710	(42,711)
Salary Costs across the Council to be capitalised	380,000	1,571,668	-	1,571,668
OxWED Loans	3,750,000	-	-	-
Transformation Funding	-	-	63,988	(63,988)
Financial Services Projects Total	4,180,000	1,571,668	115,672	1,455,996
Law & Governance				
FOI System	-	-	-	-
Audio & Visual Equipment	-	-	-	-
Law & Governance Projects Total	-	-	-	-
People				
ICT - Itrent replacement	-	-	-	-
Itrent system improvement	30,000	30,000	-	30,000
People Projects Total	30,000	30,000	-	30,000
Corporate Services Directorate Total	4,210,000	1,601,668	115,672	1,485,996
ODS Client Projects				
MT Vehicles/Plant Replacement Programme	5,774,279	1,000,000	774,729	225,271
Car Parks Resurfacing	200,000	150,000	152,904	(2,905)
Cowley Marsh Extension	-	34,659	400	34,259
Headington Environmental Improvements	-	-	-	-
ODS Client Projects Total	5,974,279	1,184,659	928,033	256,626
General Fund Total	77,182,456	48,903,302	39,671,254	9,232,048
Housing Revenue Account (GRA) Capital Programme				
Tower Blocks	1,000,000	260,387	31,681	228,706
Adaptations for disabled	800,000	1,500,000	1,459,078	40,922
Structural	2,000,000	164,000	177,331	(13,331)
Controlled Entry	100,000	100,000	7,360	92,640
Major Voids	1,000,000	1,254,679	1,535,763	(281,085)
Damp-proof works (K&B)	-	-	-	-
Kitchens & Bathrooms	-	-	-	-
Kitchens	-	(0)	-	(0)
Compulsory purchase of property	-	-	-	-
Bathrooms	-	(0)	-	(0)
Heating	-	-	-	-
Boilers Only	500,000	1,325,598	1,443,882	(118,284)
Heating Systems	500,000	654,823	86,874	567,949
Roofing	-	-	-	-
Electrics	2,000,000	750,000	781,405	(31,405)
Doors and Windows	-	0	-	0
Extensions & Major Adaptions	1,000,000	445,672	399,037	46,635
Communal Areas	-	-	455	(455)
Energy Efficiency Initiatives	7,450,000	3,295,000	4,121,037	(826,037)
Lift Replacement Programme	100,000	185,000	68,016	116,984
Fire doors	1,500,000	30,000	201,885	(171,885)
Renewal Of Fire Alarm Panels	60,000	207,021	-	207,021
HRA Stock Condition Survey	400,000	728,573	241,072	487,501
Great Estates Programme	-	-	-	-
Fencing	-	-	-	-
QL Improvements	-	226,551	283,502	(56,951)

Capital Scheme	Original Budget 2024/25	Latest Budget 2024/25	Actual Spend 2024/25	Y/E Outturn Variance
	£	£	£	£
Housing Revenue Account (GRA) Capital Programme				
Southfield Park Leases	-	-	-	-
Oxford North Development	13,538,505	8,294,670	8,896,805	(602,135)
LAHF Acquisitions	-	312,704	647,302	(334,598)
Major Voids – Kitchens and Bathrooms	-	500,000	83,727	416,273
Climate Change	-	-	-	-
LAHF 2 Acquisitions	-	1,590,679	1,076,438	514,240
Retained Right to Buy Receipts (Acquisitions)	-	3,872,524	3,432,864	439,660
Retained Right to Buy Receipts (Additional)	1,000,000	-	-	-
Alice Smith (Heating)	200,000	-	-	-
Renewal of Solar and Energy infrastructure	15,000	5,000	-	5,000
Extensions (5/6 Beds)	300,000	-	-	-
SHWP Urgent Works	500,000	-	-	-
Tower Blocks Additional Works	1,500,000	-	-	-
Housing for Older People - white goods and	50,000	-	-	-
Digital Noticeboards for towerblocks	50,000	17,000	16,904	96
Capital R&M Works Investment	2,500,000	-	-	-
Communal Capital investment works to Council	4,500,000	5,620,539	778,032	4,842,507
External Capital investment works to Council	4,500,000	4,569,646	3,511,180	1,058,467
Internal Capital investment works to Council	3,500,000	3,921,481	3,469,656	451,825
Tower Blocks - Fire Alarm System Replacement	-	35,000	2,210	32,790
Stock Decency Improvement Works (Legislative)	-	-	-	-
Leiden Road (c. 12 affordable homes)	-	50,000	43,750	6,250
Underhill Circus (c. 11 affordable homes)	-	50,000	38,750	11,250
Additional Units (RRTBR)	-	-	-	-
Additional Programme (RRTBRs)	-	-	-	-
LAHF 3 Acquisitions	-	961,600	911,766	49,834
HRA Barton Acquisitions	-	35,080,286	35,154,527	(74,241)
Barton Regeneration	-	598,360	-	598,360
Major Refurbishment Masons Road	-	30,000	(3,436)	33,436
Social Rented Housing Acquisitions	-	0	55,938	(55,938)
Acquisition of Additional Units	3,000,000	-	-	-
East Oxford development	6,793,288	5,377,223	4,568,102	809,121
Properties Purchased From OCHL	83,684,822	23,992,108	22,996,704	995,404
Northfield Hostel	9,524,123	1,700,555	1,822,882	(122,327)
Lanham Way	3,185,122	3,118,009	3,114,946	3,063
SHAP Acquisitions	-	1,510,000	1,537,636	(27,636)
Juniper	-	385,229	-	385,229
Next Steps Accommodation Programme	-	581,746	-	581,746
Blackbird Leys Regeneration (HRA)	1,504,000	2,679,334	2,683,362	(4,028)
Housing Revenue Account Total	158,254,860	115,980,996	105,678,424	10,302,572
Grand Total	235,437,316	164,884,298	145,349,678	19,534,620
	% Original Budget	% Latest Budget		
GF Spend v Budget	51%	81%		
HRA Spend v Budget	67%	91%		
Total Spend v Budget	62%	88%		

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